A wide-angle photograph of a golden-brown agricultural field during harvest. Several combine harvesters are visible in the distance, moving across the field. The sky is overcast.

Portfolio Management: NITC Goals and Strategic Initiatives

Nebraska Information Technology Commission



Work Activity

- As we all know, it can be very challenging to *visualize* the work activity associated with a strategic plan:
 - Those engaged in strategic planning are usually too far removed from “the real work”;
 - Those engaged in “the real work” are often just focused on the short-range tasks.
- As a result it can be difficult to consider both the forest and the trees at the same

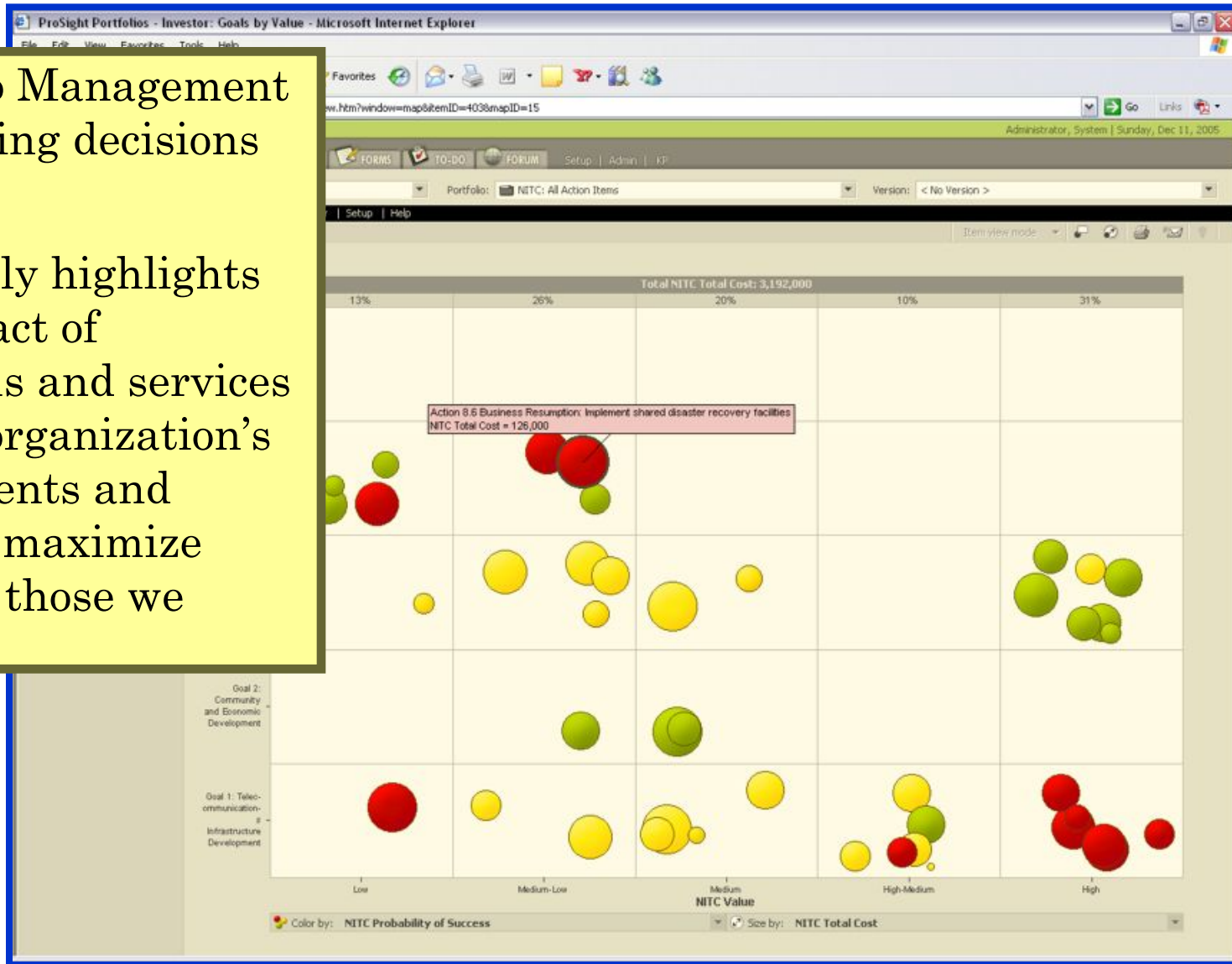
e.



Portfolio Management

Portfolio Management helps bring decisions to light.

It visually highlights the impact of programs and services on the organization's investments and helps to maximize value to those we serve.



NITC Reports

- The Portfolio Management prototype we are going to look at today was designed using information from publications located on the NITC website:
 - [Digital Nebraska: Envisioning Our Future
Nebraska's Statewide Technology Plan 2005-2006
Version 1.0;](#)
 - [Strategic Plan for each Strategic Initiative;](#)
 - [Progress Report to the Governor and Legislature
\(November 15, 2004\).](#)
- These publications can be developed, reviewed and published from the Portfolio Management tool, like ProSight.

Demo

- As we reviewed the reports, the first step was to extract the “information hierarchy”, or basic structure, from the reports;
- The NITC data is organized by:
 - Goals;
 - Strategic Initiatives;
 - And Action Items.

NITC Information Hierarchy

The information hierarchy is used to design “Portfolio” levels.

The “project level” is the lowest point of significant decision making and serves as an “Item” in ProSight.

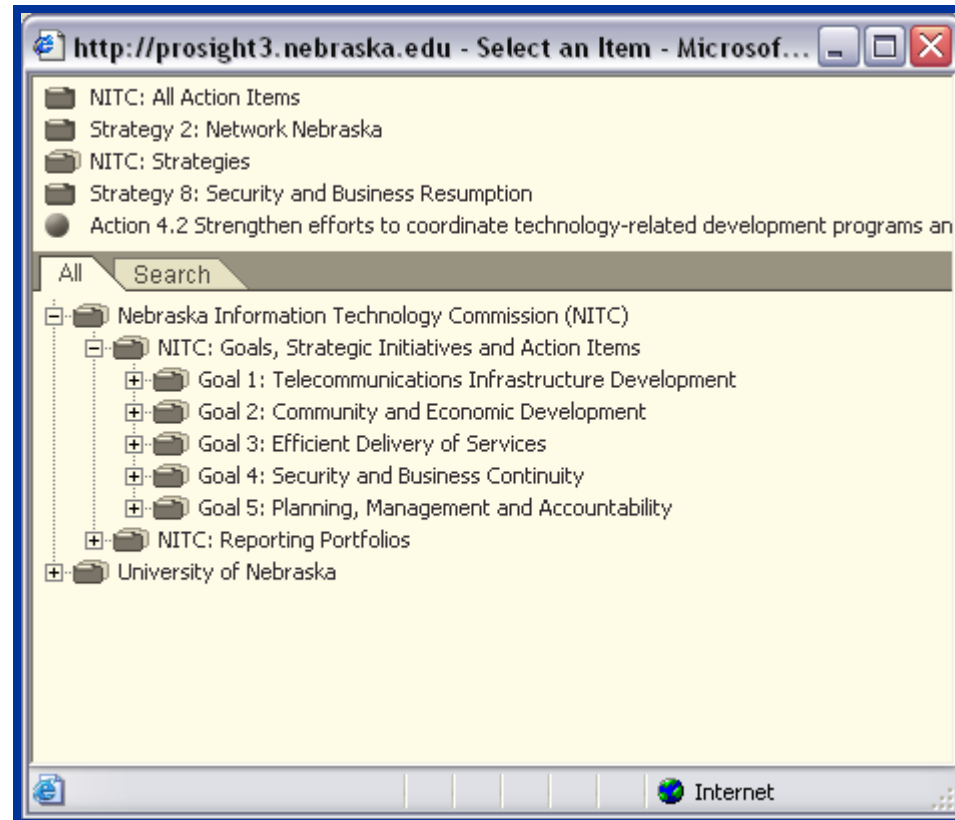


NITC Goals

- Five NITC Goals are the highest level of data and, as such, are implemented as the highest level portfolio structure:
 1. Support the development of a robust statewide telecommunications infrastructure that is scalable, reliable, and efficient;
 2. Support the use of information technology to enhance community and economic development;
 3. Promote the use of information technology to improve the efficiency and delivery of governmental and educational services, including Homeland Security;
 4. Ensure the security of the State's data and network resources and the continuity of business operations;
 5. Promote effective planning, management and accountability regarding the state's investments in information technology.

NITC Goals

In ProSight, the NITC Goals are implemented as the highest-level portfolios.

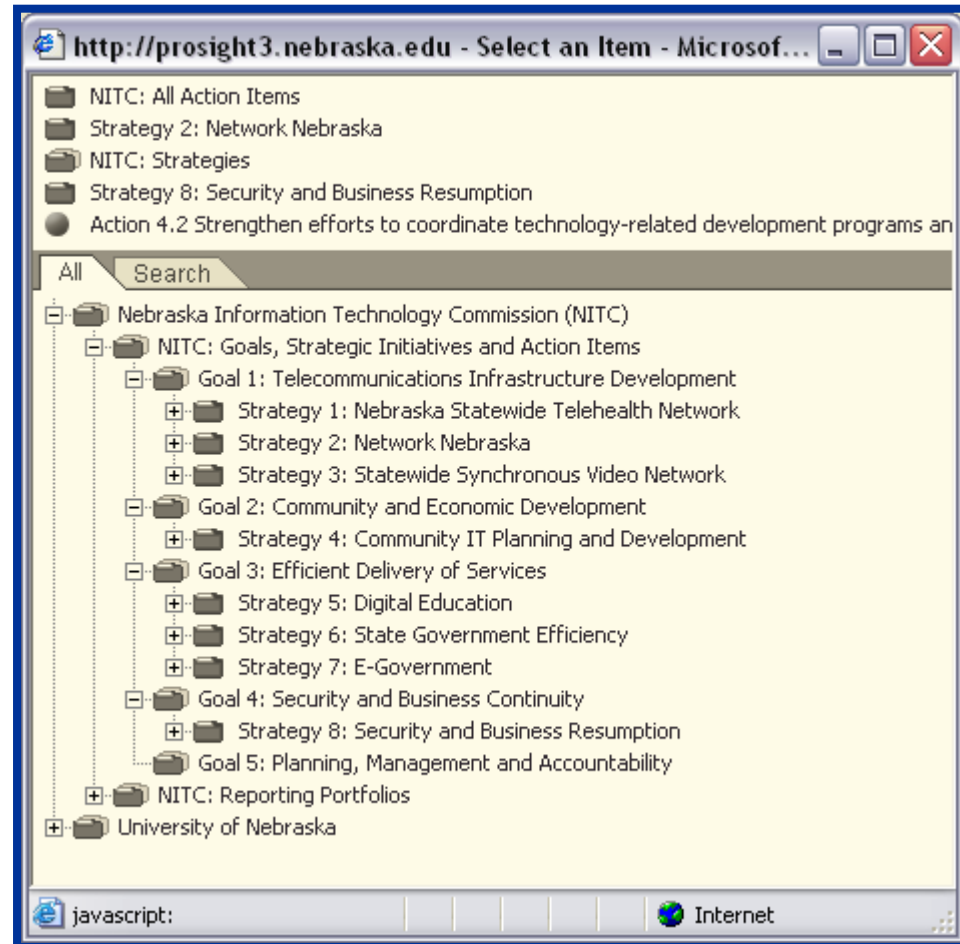


The NITC Goals are linked to Strategic Initiatives

- Goal 1:
 - Nebraska Statewide Telehealth Network;
 - Network Nebraska;
 - Statewide Synchronous Video Network.
- Goal 2:
 - Community IT Planning and Development.
- Goal 3:
 - Digital Education;
 - State Government Efficiency;
 - E-Government;
- Goal 4:
 - Security and Business Resumption.
- Goal 5:
 - No specific strategic initiative – except maybe this ProSight methodology!

NITC Strategic Initiatives

Using ProSight, we can create a second level of portfolios for each Strategic Initiative and link up to the appropriate Goal.



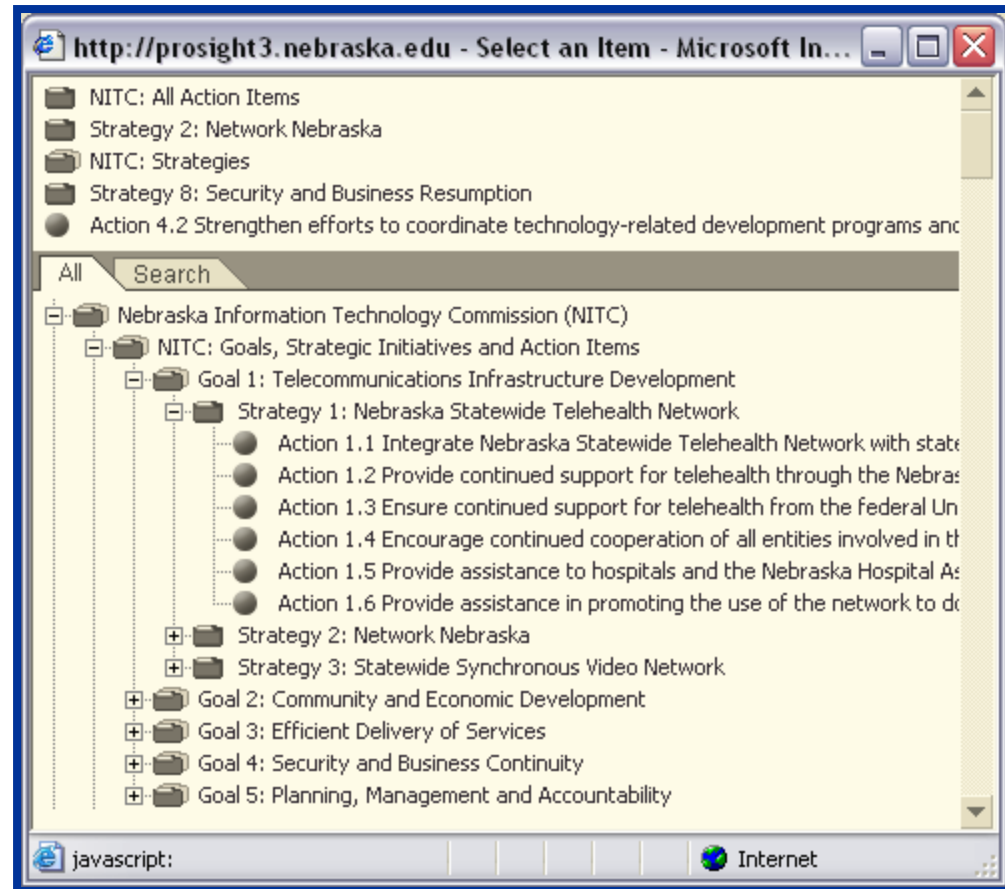
NITC Strategic Initiatives link to Action Items

- **Goal 1:**
 - **Nebraska Statewide Telehealth Network;**
 - **Action 1.1 Integrate Nebraska Statewide Telehealth Network with statewide synchronous video network and Network Nebraska;**
 - **Action 1.2 Provide continued support for telehealth through the Nebraska Universal Service Fund.**
 - **Action 1.3 Ensure continued support for telehealth from the federal Universal Service Fund by monitoring federal legislation impacting the Universal Service Fund.**
 - **Action 1.4 Encourage continued cooperation of all entities involved in the development and management of the Nebraska Statewide Telehealth Network by facilitating meetings on specific issues as needed.**
 - **Action 1.5 Provide assistance to hospitals and the Nebraska Hospital Association to address issues pertaining to network administration and management.**
 - **Action 1.6 Provide assistance in promoting the use of the network to doctors, administrators, and health care providers.**
 - **Statewide Synchronous Video Network.**
 - **Etc**

NITC Strategic Initiatives

Actions Items are created as ProSight “Items” beneath each Strategic Initiative.

Projects are called “Items” in ProSight and are the lowest level of detail.



Categories

- Next, we design specific data elements (called “categories”) that we want to use for storing information about NITC Action Items.
 - Any number and type of categories can be created depending on what you need.
- For the demo, we created a couple of categories for use at the Item level to evaluate:
 - Strategic Alignment and Value;
 - Risk;
 - Resource Availability.
- Categories for storing basic project information for each Action Item are also available.

Forms

- In Prosight, “forms” are used for entering and reporting information at the specific item and/or portfolio level;
 - You can create as many forms, as needed.
- Each form can have any number of pages (called “tabs”) to show categories selected.
- Data from a form can be used as a report and printed, emailed, exported to Word or used to create a PDF file.

NITC: Action Items Form: Tab 1

ProSight Portfolios

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup | Admin | KP

Form: NITC: Action Items Form

Form | Item | Collaborate | View | User | Setup | Help

NITC ACTION ITEM INDICATOR

1 Action Item

*Item Name: Action 1.1 Integrate Nebraska Statewide Telehealth Network with statewide synchronous video network

Description: The value of a network increases as more connections are added. Connecting the Nebraska Statewide Telehealth Network with Network Nebraska may lead to more efficient use of resources, savings or cost avoidance.

2 Goal and Strategic Initiative

Goal: Goal 1: Telecommunications Infrastructure Dev...

Strategic Initiative: Strategy 1: Nebraska Statewide Telehealth Netw...

3 Dates and Status

Start Date: 12/11/2005

End Date: 12/21/2020

Status: Open

4 Overall

Value: High-Medium

Risk: 5

Resources Available: Yes

HR Hours: 555

Cost: 77,700

5 Council Responsibility

Community: Yes

Education: Yes

Health: No

State Government: No

Tech Panel: No

Basic project information, links to the goal and strategic initiative, dates, status, hours and council responsibilities.

NITC: Action Items Form: Tab 2

ProSight Portfolios

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup Admin KP

Form: NITC: Action Items Form Item: Action 1.1 Integrate Nebraska Statewide

Form | Item | Collaborate | View | User | Setup | Help

NITC ACTION ITEM INDICATORS

1 Action Item

*Name: Action 1.1 Integrate Nebraska Statewide Telehealth Network with statewide

2 Strategy and Value

Strategic Alignment: High ★

Benefits: High-Medium ◆

Rate of Return: High-Medium ◆

Overall Value: High-Medium ★

3 Risk

Technical Feasibility: High ★

Probability of Success: High ★

Project Size: 5-Tiny ★

Overall Risk: 5 ★

4 Resources Available

HR Resources Available: Yes ★

Skills Available: Yes ★

Funds Available: Yes ★

All Resources Available: 6 ★

Examples of performance metrics.

Green-good;

Red-bad.

NITC: Action Items Form: Tab 3

ProSight Portfolios

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup | Admin | KP

Form: NITC: Action Items Form Item: Action 1.1 Integrate Nebraska Statewide Telehealth

Form | Item | Collaborate | View | User | Setup | Help

NITC ACTION ITEM INDICATORS

1 Item

*Name: Action 1.1 Integrate Nebraska Statewide Telehealth Network with statewide synchronous video

2 Detailed Action Plan

1.1.1. Identify options for integrating the Nebraska Telehealth Network with the statewide synchronous video.

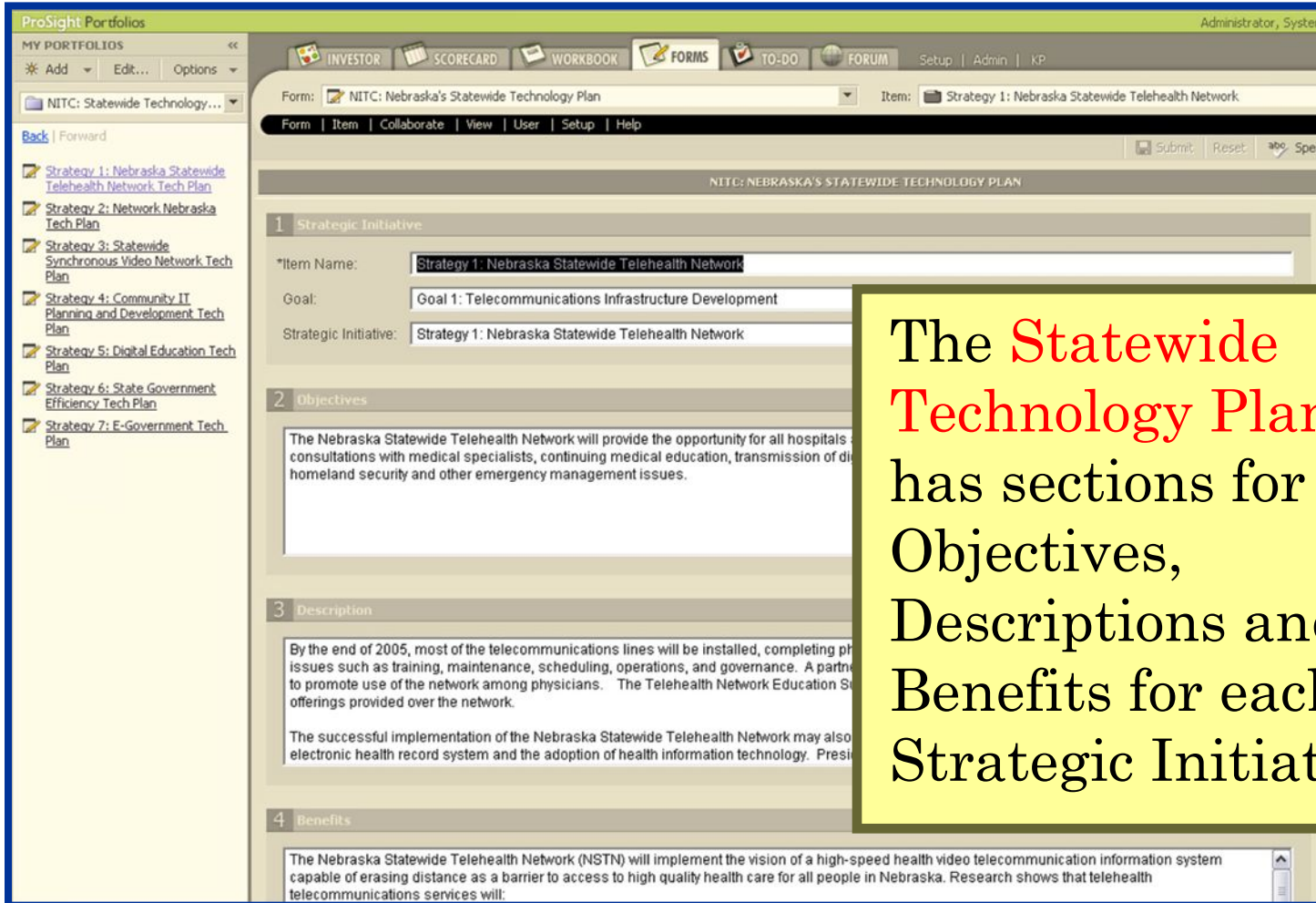
- a. Lead Entity: Technical Panel
- b. Timeframe: May 31, 2004
- c. Funding: No funding required for this task.
- d. Status (March 2005): The Nebraska Statewide Telehealth Network has formed a group to explore the possibility of coordinating efforts with the Statewide Synchronous Video Workgroup to ensure coordination.

The “Detailed Action Plan” came from the Strategic Plan for each Strategic Initiative on the [NITC website](#).

Portfolio Forms

- Forms can also be created for entering and reporting on data at a Portfolio level;
 - You can create as many forms as needed.
- Form have been developed in the Prototype based on the publications:
 - Statewide Technology Plan;
 - Strategic Plan for each Strategic Initiative;
 - Progress Report to the Governor and Legislature
- Data for these publications can be entered online, reviewed and edited by others, and used to develop the final, formatted report.

NITC: Strategic Technology Plan



ProSight Portfolios Administrator, System

MY PORTFOLIOS Add Edit... Options

NITC: Statewide Technology...

Back Forward

Strategy 1: Nebraska Statewide Telehealth Network Tech Plan

Strategy 2: Network Nebraska Tech Plan

Strategy 3: Statewide Synchronous Video Network Tech Plan

Strategy 4: Community IT Planning and Development Tech Plan

Strategy 5: Digital Education Tech Plan

Strategy 6: State Government Efficiency Tech Plan

Strategy 7: E-Government Tech Plan

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup Admin KP

Form: NITC: Nebraska's Statewide Technology Plan Item: Strategy 1: Nebraska Statewide Telehealth Network

Form Item Collaborate View User Setup Help

Submit Reset Spell

NITC: NEBRASKA'S STATEWIDE TECHNOLOGY PLAN

1 Strategic Initiative

*Item Name: Strategy 1: Nebraska Statewide Telehealth Network

Goal: Goal 1: Telecommunications Infrastructure Development

Strategic Initiative: Strategy 1: Nebraska Statewide Telehealth Network

2 Objectives

The Nebraska Statewide Telehealth Network will provide the opportunity for all hospitals consultations with medical specialists, continuing medical education, transmission of data, homeland security and other emergency management issues.

3 Description

By the end of 2005, most of the telecommunications lines will be installed, completing phase 1 issues such as training, maintenance, scheduling, operations, and governance. A partner will be selected to promote use of the network among physicians. The Telehealth Network Education Services will offer offerings provided over the network.

The successful implementation of the Nebraska Statewide Telehealth Network may also include the implementation of an electronic health record system and the adoption of health information technology. Prescriptions will be able to be written and monitored electronically.

4 Benefits

The Nebraska Statewide Telehealth Network (NSTN) will implement the vision of a high-speed health video telecommunication information system capable of erasing distance as a barrier to access to high quality health care for all people in Nebraska. Research shows that telehealth telecommunications services will:

The **Statewide Technology Plan** has sections for Objectives, Descriptions and Benefits for each Strategic Initiative.

NITC: Strategic Plans

The screenshot displays the ProSight Portfolios web application interface. The top navigation bar includes tabs for INVESTOR, SCORECARD, WORKBOOK, FORMS, TO-DO, and FORUM. The main content area is titled 'NITC: STRATEGIC PLAN' and shows a form for 'Strategy 1: Nebraska Statewide Telehealth Network'. The form is divided into sections: 1. Strategic Initiative, 2. Objectives, 3. Benefits, and 4. Current Status. The 'Strategic Initiative' section contains fields for Item Name, Goal, and Strategic Initiative. The 'Objectives' section contains a text box describing the network's purpose. The 'Benefits' section contains a list of benefits. The 'Current Status' section contains a list of current status items.

Form: NITC: Strategic Plan Item: Strategy 1: Nebraska Statewide Telehealth Network

Form | Item | Collaborate | View | User | Setup | Help

NITC: STRATEGIC PLAN

1 Strategic Initiative

Item Name: Strategy 1: Nebraska Statewide Telehealth Network

Goal: Goal 1: Telecommunications Infrastructure Development

Strategic Initiative: Strategy 1: Nebraska Statewide Telehealth Network

2 Objectives

The Nebraska Statewide Telehealth Network will provide the opportunity for all hospitals and public consultations with medical specialists, continuing medical education, transmission of digital clinical information, and other emergency management issues.

3 Benefits

The Nebraska Statewide Telehealth Network (NSTN) will implement the vision of a high-speed network capable of erasing distance as a barrier to access to high quality health care for all people in Nebraska. The network will provide the following benefits:

- Increase the ability to diagnose patients' illnesses;
- Improve the quality and administration of medical services;
- Strengthen rural physicians' ties to specialty care;
- Alleviate the isolation of rural providers;

4 Current Status

- The Nebraska Hospital Association, in partnership with the Nebraska Public Service Commission, Nebraska Information Technology Commission and Office of the Chief Information Officer, Nebraska University of Nebraska Medical Center, Nebraska hospital telehealth hubs and hospitals, Central Nebraska telecommunications providers, the Nebraska Information Network, and the Universal Services Administrator, is leading an effort to create a statewide telehealth network.

Each Strategic Initiative has a **Strategic Plan**.

Common categories (ex. Objectives) are shared between forms, thus ensuring integrity of data.

NITC: Progress Report to Governor

The screenshot displays the ProSight Portfolios web application interface. The top navigation bar includes tabs for INVESTOR, SCORECARD, WORKBOOK, FORMS, TO-DO, and FORUM. The main content area shows a form titled "NITC: Progress Report to the Governor and Legislature" for the item "Strategy 1: Nebraska Statewide Telehealth Network". The form is divided into sections: "1 Strategic Initiative" and "2 Progress".

1 Strategic Initiative

*Item Name: Strategy 1: Nebraska Statewide Telehealth Network

Goal: Goal 1: Telecommunications Infrastructure Development

Strategic Initiative: Strategy 1: Nebraska Statewide Telehealth Network

2 Progress

The support of existing telehealth networks and the expansion of telehealth in Nebraska statewide technology plans developed by the NITC. Over the past two years, the Nebraska Statewide Telehealth Network is a collaborative effort to connect all rural medical centers, public health departments, and state agencies in Nebraska in order to facilitate emergency communications. The scope of the network includes telehealth and bioterrorism preparedness.

The Nebraska Statewide Telehealth Network is a collaborative effort led by the Nebraska Hospital Association

- Nebraska State Government
 - o Governor Mike Johanns
 - o Lieutenant Governor Dave Heineman
 - o Nebraska Legislature
 - o Nebraska Public Service Commission
 - o Nebraska Division of Communications

Two years between reports could result in forgotten deliverables.

Forms can help store important accomplishments for later when the **Progress Report to the Governor and Legislator** is produced.

Scorecards

- Scorecards are similar to spreadsheets – each can store multiple rows and columns and each can filter and sort data in various ways;
- As with other ProSight objects, you can create as many scorecards, as desired.
- We created several scorecards for demo purposes to show the following information by Action Item:
 - Basic project information;
 - Value;
 - Risk;
 - Resource Availability;
 - Council responsibilities.

Scorecard: Basic

ProSight Portfolios Administrator, System | Sunday, Dec 11, 2005

MY PORTFOLIOS << Add Edit... Options

NITC: Action Items

Back Forward

NITC Action Items Basic
NITC Action Items Strategy and Value
NITC Action Items Risk
NITC Action Items Resources Available
NITC Action Items: Populations: Councils

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup Admin KP

Scorecard: NITC Basic Portfolio: NITC: All Action Items

Scorecard Portfolio Collaborate View User Setup Help

Items	Status	Start Date	End Date	Manager	NITC Total Cost
NITC: All Action Items	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	3,192,000
1 ● Action 1.1 Integrate Nebraska Statewide Telehealth Network with statewide synchronous	Open	Dec 11, 2005	Dec 21, 2020	Administrator, System	77,700
2 ● Action 1.2 Provide continued support for telehealth through the Nebraska Universal Serv	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	46,620
3 ● Action 1.3 Ensure continued support for telehealth from the federal Universal Service Fu	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	46,620
4 ● Action 1.4 Encourage continued cooperation of all entities involved in the development a	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	84,000
5 ● Action 1.5 Provide assistance to hospitals and the Nebraska Hospital Association to addr	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	70,000
6 ● Action 1.6 Provide assistance in promoting the use of the network to doctors, administra	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	84,000
7 ● Action 2.1 Develop and offer Internet I services to eligible network participants by Janu	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	98,000
8 ● Action 2.2 Identify Tier II communities that offer opportunities for aggregation for servi	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	112,000
9 ● Action 2.3 Create a Service Level Agreement for use by CAP and the eligible network par	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	42,000
10 ● Action 2.4 Create a Network Nebraska Level 1 Helpdesk no later than November 1, 2004	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	56,000
11 ● Action 2.5 Create a Network Nebraska Website no later than December 15, 2004.	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	84,000
12 ● Action 2.6 Meet with the Technical Subcommittee of the Nebraska Statewide Telehealth	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	98,000
13 ● Action 3.1 Identification of a single audio and video standard for low-bandwidth distance	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	138,600
14 ● Action 3.2 Acquisition of upgrade or replacement equipment and/or software that ensur	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	56,000
15 ● Action 3.3 Development or purchase of a scheduling system or enterprise resource man	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	92,400
16 ● Action 3.4 Explore options for a network bandwidth management system or network ope	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	126,000
17 ● Action 3.5 Development of an event clearinghouse that allows promotion, marketing, an	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	14,000
18 ● Action 3.6 Development of training modules for new users.	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	2,800
19 ● Action 3.7 Development of a cost and funding algorithm to allow shared use of the stat	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	70,000
20 ● Action 4.1 Support community IT development by working with the University of Nebrad	Open	Dec 11, 2005	Dec 31, 2020	Administrator, System	126,000

Dates, Status, Cost, etc.

Scorecard: Value

ProSight Portfolios - Scorecard: NITC Action Items Strategy and Value - Microsoft Internet Explorer

Address: http://proSight3.nebraska.edu/ProSight/Portfolios/View.htm?window=sc&itemID=403&scID=34

Administrator, System | Sunday, Dec 11, 20...

MY PORTFOLIOS: Add, Edit, Options

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup Admin KP

Scorecard: NITC Action Items Strategy and Value Portfolio: NITC: All Action Items

Scorecard | Portfolio | Collaborate | View | User | Setup | Help

Items	Strategic Alignment	Benefits	Rate of Return	Overall Value
NITC: All Action Items	Medium	Medium	Medium	Medium
1 Action 1.1 Integrate Nebraska Statewide Telehealth Network	High	High-Medium	High-Medium	High-Medium
2 Action 1.2 Provide continued support for telehealth through	High-Medium	High-Medium	High-Medium	High-Medium
3 Action 1.3 Ensure continued support for telehealth from the	High-Medium	High-Medium	High	High-Medium
4 Action 1.4 Encourage continued cooperation of all entities in	High-Medium	High-Medium	High	High-Medium
5 Action 1.5 Provide assistance to hospitals and the Nebraska	High-Medium	High-Medium	High	High-Medium
6 Action 1.6 Provide assistance in promoting the use of the ne	High-Medium	Low	High	Medium
7 Action 2.1 Develop and offer Internet I services to eligible n	High	High	High	High
8 Action 2.2 Identify Tier II communities that offer opportuni	High	High	High	High
9 Action 2.3 Create a Service Level Agreement for use by CAP	High	High	High	High
10 Action 2.4 Create a Network Nebraska Level 1 Helpdesk no I	High	High-Medium	High	High
11 Action 2.5 Create a Network Nebraska Website no later than	High	High	High	High
12 Action 2.6 Meet with the Technical Subcommittee of the Nel	High	High	High	High
13 Action 3.1 Identification of a single audio and video standar	Low	Medium-Low	Low	Low
14 Action 3.2 Acquisition of upgrade or replacement equipmen	Low	Medium		
15 Action 3.3 Development or purchase of a scheduling system	Low	Medium		
16 Action 3.4 Explore options for a network bandwidth manage	Medium-Low	High-Medium		
17 Action 3.5 Development of an event clearinghouse that allo	Medium-Low	High-Medium		
18 Action 3.6 Development of training modules for new users.	High-Medium	High-Medium		
19 Action 3.7 Development of a cost and funding algorithm to	High-Medium	Low		
20 Action 4.1 Support community IT development by working t	High-Medium	Low		
21 Action 4.2 Strengthen efforts to coordinate technology-rela	High	Low		
22 Action 4.3 Request that funding for the Nebraska Informati	Medium-Low	Medium-Low		

Overall Value is a calculated category using the first three categories.

Scorecard: Risk

ProSight Portfolios - Scorecard: NITC Action Items Risk - Microsoft Internet Explorer

Address: http://proSight3.nebraska.edu/ProSight/Portfolios/View.htm?window=sc&itemID=4038scID=33

ProSight Portfolios Administrator, System | Sunday, Dec 11, 20...

MY PORTFOLIOS

INVESTOR SCORECARD WORKBOOK FORMS TO-DO FORUM Setup | Admin | KP

Scorecard: NITC Action Items Risk Portfolio: NITC: All Action Items

Scorecard | Portfolio | Collaborate | View | User | Setup | Help

Items	Technical Feasibility	Probability of Success	Project Size	Overall Risk
NITC: All Action Items	High-Medium	Medium	3-Average	◆
1 Action 1.1 Integrate Nebraska Statewide Telehealth Network	High	★ High	★ 5-Tiny	★
2 Action 1.2 Provide continued support for telehealth through	Low	● Low	● 1-Huge	●
3 Action 1.3 Ensure continued support for telehealth from the	High	★ Medium	◆ 3-Average	◆
4 Action 1.4 Encourage continued cooperation of all entities in	High-Medium	◆ Medium	◆ 4-Smaller Than Average	★
5 Action 1.5 Provide assistance to hospitals and the Nebraska	High	★ Medium	◆ 5-Tiny	★
6 Action 1.6 Provide assistance in promoting the use of the ne	High	★ Medium	◆ 1-Huge	◆
7 Action 2.1 Develop and offer Internet I services to eligible n	High-Medium	◆ Low	● 2-Larger Than Average	●
8 Action 2.2 Identify Tier II communities that offer opportuni	High	★ Low	● 3-Average	◆
9 Action 2.3 Create a Service Level Agreement for use by CAP	Medium-Low	◆ Low	● 4-Smaller Than Average	●
10 Action 2.4 Create a Network Nebraska Level 1 Helpdesk no l	Medium-Low	◆ Low	● 5-Tiny	★
11 Action 2.5 Create a Network Nebraska Website no later thar	Medium-Low	◆ Low	● 1-Huge	●
12 Action 2.6 Meet with the Technical Subcommittee of the Nel	Medium	◆ Low	● 2-Larger Than Average	●
13 Action 3.1 Identification of a single audio and video standar	Medium	◆ Low	●	●
14 Action 3.2 Acquisition of upgrade or replacement equipmen	Medium	◆	●	●
15 Action 3.3 Development or purchase of a scheduling system	Medium	◆	●	●
16 Action 3.4 Explore options for a network bandwidth manage	High-Medium	◆	●	●
17 Action 3.5 Development of an event clearinghouse that allo	High	★	●	●
18 Action 3.6 Development of training modules for new users.	High-Medium	◆	●	●
19 Action 3.7 Development of a cost and funding algorithm to	High-Medium	◆	●	●
20 Action 4.1 Support community IT development by working	High-Medium	◆	●	●

Overall Risk is calculated from the first three categories on this page.

Scorecard: Resource Availability

Items	HR Resources Available?	Skills Available?	Funds Available?	All Resources Available?
NITC: All Action Items	--	--	--	--
1 Action 1.1 Integrate Nebraska Statewide Telehealth Network	Yes	★ Yes	★ Yes	★
2 Action 1.2 Provide continued support for telehealth through	Yes	★ Yes	★ Yes	★
3 Action 1.3 Ensure continued support for telehealth from the	Yes	★ Yes	★ Yes	★
4 Action 1.4 Encourage continued cooperation of all entities in	Yes	★ Yes	★ Yes	★
5 Action 1.5 Provide assistance to hospitals and the Nebraska	Yes	★ Yes	★ Yes	★
6 Action 1.6 Provide assistance in promoting the use of the ne	Yes	★ Yes	★ Yes	★
7 Action 2.1 Develop and offer Internet I services to eligible n	No	● No	● No	●
8 Action 2.2 Identify Tier II communities that offer opportuni	No	● No	● No	●
9 Action 2.3 Create a Service Level Agreement for use by CAP	No	● Yes	★ Yes	●
10 Action 2.4 Create a Network Nebraska Level 1 Helpdesk no l	No	● No	● Yes	●
11 Action 2.5 Create a Network Nebraska Website no later than	Yes	★ No	● No	●
12 Action 2.6 Meet with the Technical Subcommittee of the Nel	No	● No	● No	●
13 Action 3.1 Identification of a single audio and video standar	Yes	★ Yes	★ Yes	★
14 Action 3.2 Acquisition of upgrade or replacement equipmen	Yes	★ Yes	★ Yes	★
15 Action 3.3 Development or purchase of a scheduling system	Yes	★ Yes	★ Yes	★
16 Action 3.4 Explore options for a network bandwidth manage	Yes	★ Yes	★ Yes	★
17 Action 3.5 Development of an event clearinghouse that allo	Yes	★ Yes	★ Yes	★
18 Action 3.6 Development of training modules for new users.	Yes	★ Yes	★ Yes	★
19 Action 3.7 Development of a cost and funding algorithm to	Yes	★ Yes	★ Yes	★
20 Action 4.1 Support community IT development by working	No	● Yes	● Yes	●
21 Action 4.2 Strengthen efforts to coordinate technology-rela	Yes	★ Yes	★ Yes	★

If any specific resource is not available, the project is a no-go and the last indicator is set to **Red.**

Scorecard: Councils

Items	Council: Community	Council: Education	Council: Health	Council: State Government Action	Council: Technology Action Items
NITC: All Action Items	No	No	No	No	No
1 Action 1.1 Integrate Nebraska Statewide Telehealth Network	Yes	Yes	No	No	No
2 Action 1.2 Provide continued support for telehealth through	No	No	No	No	Yes
3 Action 1.3 Ensure continued support for telehealth from the	No	No	Yes	No	No
4 Action 1.4 Encourage continued cooperation of all entities in	Yes	Yes	Yes	Yes	Yes
5 Action 1.5 Provide assistance to hospitals and the Nebraska	Yes	Yes	Yes	Yes	Yes
6 Action 1.6 Provide assistance in promoting the use of the ne	No	Yes	Yes	Yes	Yes
7 Action 2.1 Develop and offer Internet 1 services to eligible n	No	No	No	No	No
8 Action 2.2 Identify Tier II communities that offer opportuni	Yes	No	No	No	Yes
9 Action 2.3 Create a Service Level Agreement for use by CAP	Yes	Yes	Yes	Yes	Yes
10 Action 2.4 Create a Network Nebraska Level 1 Helpdesk no I	No	Yes	No	No	No
11 Action 2.5 Create a Network Nebraska Website no later than	No	No	No	No	No
12 Action 2.6 Meet with the Technical Subcommittee of the Nel	Yes	Yes	Yes	Yes	Yes
13 Action 3.1 Identification of a single audio and video standar	Yes	Yes	Yes	Yes	Yes
14 Action 3.2 Acquisition of upgrade or replacement equipmen	Yes	Yes	Yes	Yes	Yes
15 Action 3.3 Development or purchase of a scheduling system	Yes	No	No	No	No
16 Action 3.4 Explore options for a network bandwidth manage	No	No	No	No	No
17 Action 3.5 Development of an event clearinghouse that allo	Yes	No	No	No	No
18 Action 3.6 Development of training modules for new users.	No	Yes	Yes	Yes	Yes
19 Action 3.7 Development of a cost and funding algorithm to a	No	No	No	No	No
20 Action 4.1 Support community IT development by working	No	No	No	No	No
21 Action 4.2 Strengthen efforts to coordinate technology-rela	No	No	No	No	No
22 Action 4.3 Request that funding for the Nebraska Informati	Yes	No	No	No	No

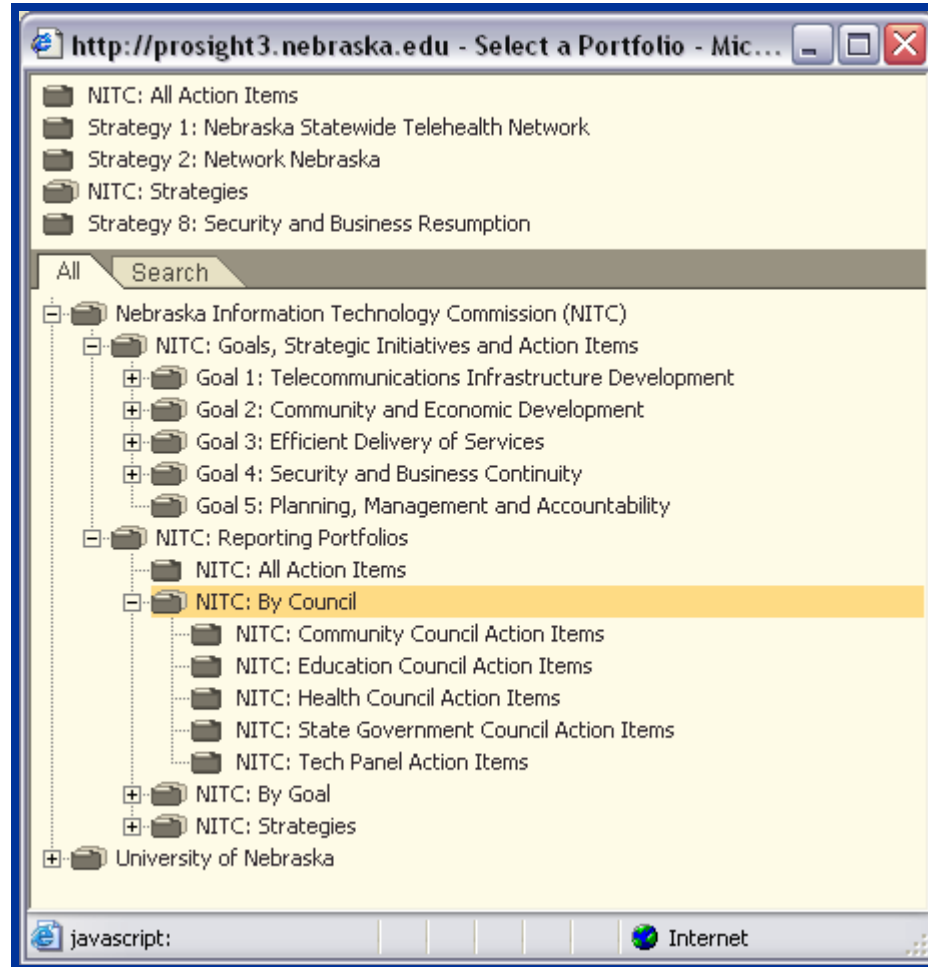
Yes / No values are used to create dynamic portfolios for each specific Counsel to track “their” items.

Dynamic Portfolio: Councils

Dynamic Portfolios are lists of Items based on query results.

In this case, each specific Council Yes / No indicator is used to develop a list (Portfolio) of items.

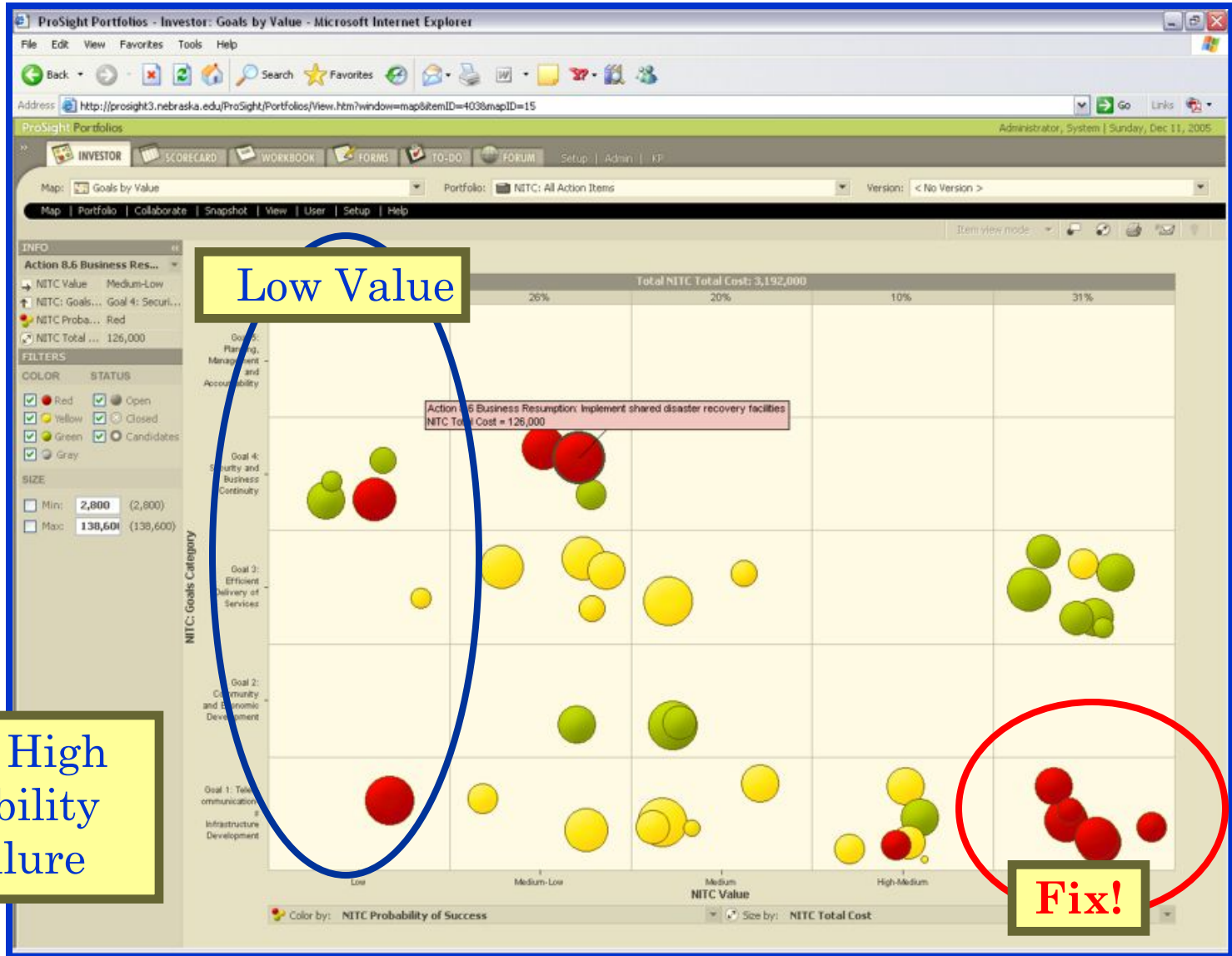
The query could pull items (or Portfolios) based on any Category value. For example, you might want a list of “projects over budget.”



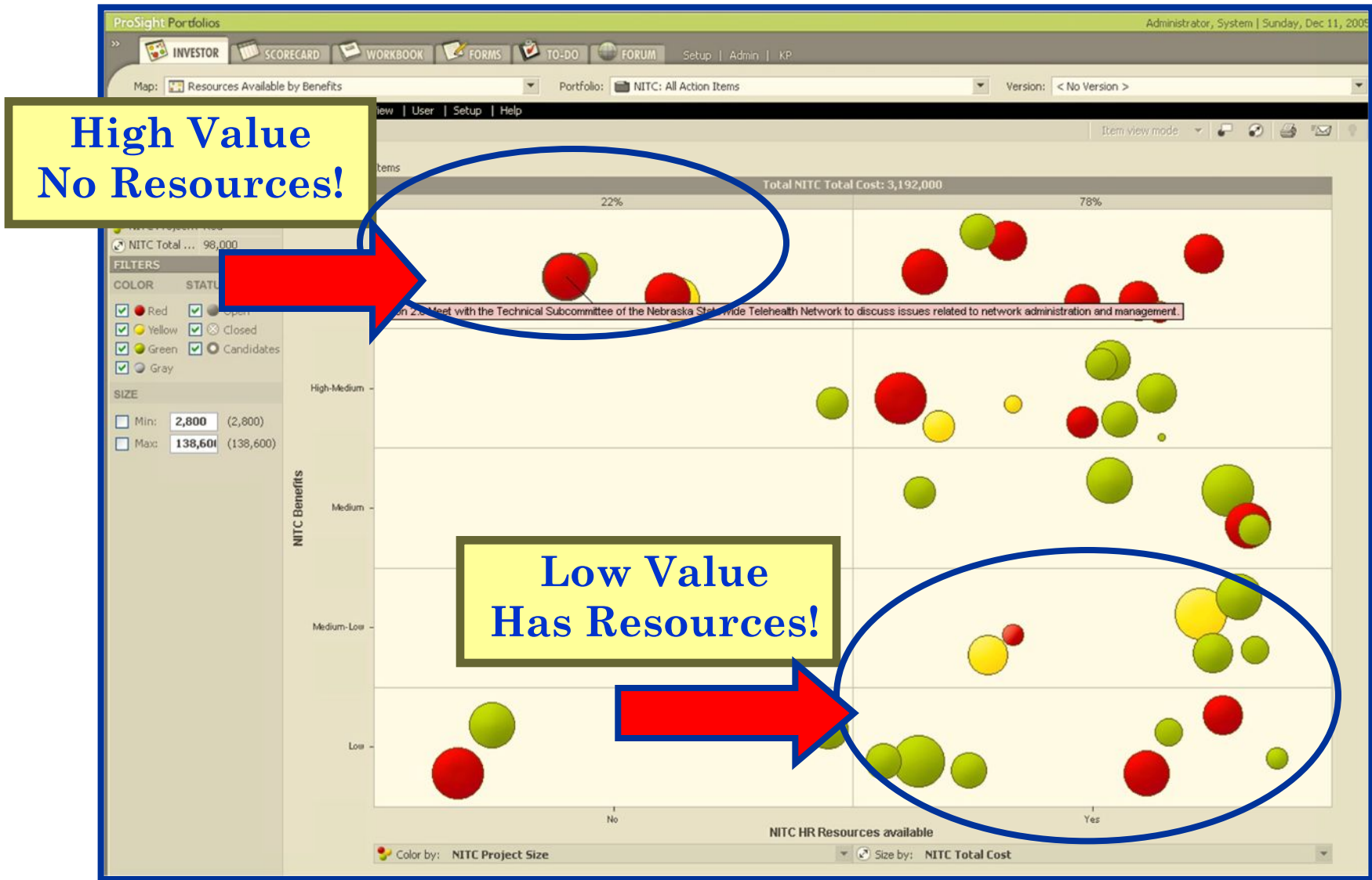
Investor Maps

- Investor Maps are four dimensional graphs;
 - The “X” and “Y” access can be any category with a discrete set of values (ex. Goal);
 - The “size by” category can be any category with a numeric value (ex. Cost);
 - The “color by” category can be any **red-yellow-green** indicator.
- As with everything else, you can customize maps as desired.
- Data from a map can be printed, emailed, exported to Word or used to create a PDF file.

Investor Map: Goals by Value



Investor Map: Resource by Benefit



Metrics

- Metrics and measures can start simple and develop into sophisticated processes over time.
- Hopefully, the information looked familiar and helped demonstrate the capabilities of using a Portfolio Management System for NITC Goals and Strategic Initiatives.
- This type of environment can be very useful in satisfying the only NITC goal without a Strategic Initiative:
 - Goal 5: Promote effective planning, management and accountability regarding the state's investments in information technology.